



**Dam Neck P-789 SOF Operations Training Facility
July 8, 2009**

**To: Heard Concrete Construction Corporation
3527 Business Center Drive
Chesapeake, Virginia 23323**

**From: Kent Kidwell, Superintendent
W. M. Jordan Company**

Attention: Glen Heard

Glen,

As a superintendent for W. M. Jordan Company I have been exposed to many different levels of concrete construction crews, and I always feel some anxiety before starting work with a different group of concrete people. I wanted to take the time to tell you how much I appreciate the effort, attention and dedication to task that your men, Andy Williams and Theron Sweeney showed during the construction of the foundations and slabs at Dam Neck Building P-789 and Building 310. When we asked them to step up to the plate, they did, and on more than one occasion went the extra mile to make a pour happen. Moreover, both Andy and Theron were very good about reminding me of critical items that would have an impact on everyone's work saving us all some headaches. It was their performance and concern for the job that helped make my job a lot easier and leave us in good standing with the Owner. I would like to thank you for letting them be a part of the process.

I look forward to working with both of them again on Building 899.

Sincerely,

Kent Kidwell